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November 8, 1989

TO: MICHELE

FROM: JIMMIE

SUBJ: STATE OF THE COUNTY ADDRESS

After consultation with Leon, Norman Hickey, and David Janssen, the following approach to Leon's State of the County Address and thrust for 1990 was tentatively decided upon:

A. Leon will employ a speech writer for his S.O.C. Address. We will provide him/her with the raw data. The theme will focus on what Leon and the Board have accomplished and focused on in the 80's e.g., criminal justice system, and better management of general County government problems. However, the main emphasis will be on Leon's desire to have the County emphasize and increase its efforts in the human care needs arena (emphasizing prevention over reacting/containment) while continuing its efforts (with less emphasis) begun in the 80's.

B.

The CAO will be requested to provide a summary of Board accomplishments over the past 8-10 years in various areas identified by Leon (after consultation with you, Kitchen Cabinet members, and staff) e.g., jails, AIDS, gangs, growth management, general government, etc.

C.

The CAO will be requested to provide information on specific County programs germane to issues Leon wants to undertake in 1990 e.g., space planning, maternal and child health, MWBE participation, alternatives to incarceration, growth management, etc.

The request of the CAO will be as follows:

MATERNAL & CHILDREN /ADOLESCENT HEALTH (example)

" Please provide our office with a summary of the Health Department's Maternal & Children/Adolescent health programs; their funding sources; program accomplishments; and on-going plans for expansion of services in 1990, including increasing the awareness and education of the public regarding preventative measures to stop/reduce various health related problems in our infants, children and adolescents".
*(This request will be modified as the subject matter requires).

C. cont...

Suggested program areas I have for the aforementioned request are:

Growth Management--- Maternal & Child Health--- AIDS---Drug & Alcohol Abuse--- Jails and Courts--- Gangs---major successes in State and Federal Legislation that have increased resources to the County--- Children's services---enhancing employment opportunities--Welfare Reform--- Human Relations and Childrens Commissions' efforts--- and Services to Veterans.

D.

Following are suggested initiatives, outside the human care needs arena, Leon could undertake during his Chairmanship year.

1.

Establish an office of Space Planning & Management in the CAO's office. This office will develop a master plan for all County property and facilities and evaluate and coordinate all leased space request. The master plan will serve as a guide for the County to build regional facilities where needed.

RE: The County is currently paying over $26 million per year in lease payments. Various departments are continuing to seek leasing space all over this county and the city of San Diego, whenever the Board authorizes new staff positions. More County owned regional facilities and consolidation of office spaces(where appropriate), will provide equity for the County's future needs (when necessary and feasible).

2.
Develop a Preventative Maintenance Program for the County's facilities. Numerous County buildings are not being maintained. This neglect has resulted in power outages, equipment failures, and staff and private citizens' injuries. The costs of the aforementioned problems are significant (liability, equipment repair and replacement, salaries and wages). For years the CAO has declined to recommend funding a PMP in the budget.

3.
The County needs (or can) to take a lead in improving MWBE's accessibility to government contracts. CALTRANS currently serves this role. However, they function for the entire state.

The County can seek State approval/contract to serve as a clearing house for MWBE certification in our county. AND/OR---Leon could have the County sponsor a Symposium/Summit on MWBE certification and participation in government contracts.

F.

There are on-going efforts that I want to strengthen Leon's presence in during our Chairmanship year. Due to our present staffing arrangements, I have not been able to devote the amount of time and energies I normally do. These efforts include:

Human Relations Commission (hate crimes, status of race relations in the county).

Commission on Children and Youth (child care, child health problems)

Small Business Incubator Project

Inner City Task Force (LLW, Wes, Shirley Weber, Charles Reid)

New Beginnings (collaborative efforts between Social Services, Probation, San Diego P.D., County Health Dept., and San Diego Unified)

Strengthening community outreach efforts (bringing community leaders to meetings hosted by Leon).

Upon reading this memo, you may think I am trying to do too much. However, a lot of these projects are tied to efforts that either County departments are involved in or can be involved in. Some require just an infrequent visit or letters of support from Leon. Lastly (but not least in importance) some or most require letting our constituents (via a work oriented press person) know that Leon is involved in these efforts.

We miss you. Get well soon. And together, we will all make Leon's chairmanship year and beyond, some of the best elective years of his life.

Selfesteem