04- 803780 [ms-0398.007.010.009] REMITTANCE COPY

DETACH BEFORE CASHING

FORM NO. 86A

AUTHORITY	INVOICE/DESCRIPTION	INVOICE AMOUNT	CORR CODE	DISCOUNT AMOUNT	NET AMOUNT
A2864	NHCO Representative expenses NOT NEGOTIABLE				428.85
				TOTAL	428.85

SAN DIEGO COUNTY
AUDITOR AND CONTROLLER
ROOM 166 COUNTY ADMINISTRATION CENTER
SAN DIEGO, CALIFORNIA 92101
(619) 236-3962

00806

NACO CONFERENCE LOCKBOX
NACO LEGISLATIVE CONFERENCE
P O BOX 27377
WASHINGTON, DC 20038-7377

Invoice

BH 3/14 #1529

INVOICE No. 2101111

INVOICE DATE MARCH 3, 1987

SOLD TO
LEON WILLIAMS
SAN DIEGO COUNTY
1600 PACIFIC HWY RM 335
SAN DIEGO, CA 92101

SHIPPED TO

NACO LEGISLATIVE CONFERENCE
LEON WILLIAMS IS REGISTERED AS:

ADVANCE		$ 0.00
MEMBER ATTENDEE		175.00
RM RATE-S82/D98	QTY: 1	

PAYMENTS RECEIVED: LMB760466 $175.00 THANK YOU!

FULL PAYMENT RECEIVED--THANK YOU!!

PLEASE CAREFULLY REVIEW THIS DOCUMENT. THEN RETAIN A COPY TO PRESENT AT YOUR ASSIGNED HOTEL: WASHINGTON HILTON
(ARRIVAL: 03/13/87 DEPARTURE: 03/18/87)

Leon Williams

THE WASHINGTON HILTON
AND *Towers*

1919 Connecticut Avenue N.W.
Washington, D.C. 20009
202/483-3000

15528

ROOM RATES SUBJECT TO TAX

LONG DISTANCE CALLS INCLUDE TAXES AND SERVICE CHARGES

WE APPRECIATE YOUR PATRONAGE, AND TRUST YOU FOUND OUR SERVICE ENTIRELY SATISFACTORY.

IF NOT, PLEASE FAVOR US BY TELLING THE ASSISTANT MANAGER BEFORE YOU LEAVE.

Leon Williams

NAME: WILLIAMS, LEON

IN / OUT: 03/13-03/17/87

FOLIO: 404419 PAGE 01 A

RATE: 82.00

ROOM: 1125

ADDRESS:

1600 PACIFIC HWY. #335
SAN DIEGO,CA 92101
DCAWHHHAPFEB20GRAH CH
HC 622774 588

TAX EXEMPT: NAC514

DATE	DESCRIPTION	ID	REF. NO.	CHARGES	CREDITS	BALANCE
/13/87	619-236-4444	XAQ	19:20	5.00		
/13/87	ROOM RATE1125	XAP		82.00		
/13/87	ROOM TAX 1125	XAP		8.20		
/13/87	OCCUP TAX1125	OTX		1.00		
/14/87	619-470-0504	XAQ	00:02	4.54		
/14/87	ROOM RATE1125	XAP		82.00		
/14/87	ROOM TAX 1125	XAP		8.20		
/14/87	OCCUP TAX1125	OTX		1.00		
/15/87	619-239-1961	XAQ	23:35	2.28		
/15/87	619-239-1961	XAQ	23:36	7.71		
/15/87	ROOM RATE1125	XAP		82.00		
/15/87	ROOM TAX 1125	XAP		8.20		
/15/87	OCCUP TAX1125	OTX		1.00		
/16/87	723-8550	XAQ	07:51	.70		
/16/87	619-236-4444	XAQ	17:05	4.54		
/16/87	916-445-8077	XAQ	17:12	3.18		
/16/87	723-8550	XAQ	17:42	.70		
/16/87	ROOM RATE1125	XAP		82.00		
/16/87	ROOM TAX 1125	XAP		8.20		
/16/87	OCCUP TAX1125	OTX		1.00		
/17/87	DIRECT BILL	WW			393.45	
/17/87	C/O TIME 10:00	WW				

DEC 114
LEON L WILLIAMS
2024 E ST
SAN DIEGO CA 921

$ 17

HC

THE WASHINGTON HILTON
AND *Towers*

1919 Connecticut Avenue N.W.
Washington, D.C. 20009
202/483-3000

15528

ROOM RATES SUBJECT TO TAX

LONG DISTANCE CALLS INCLUDE TAXES AND SERVICE CHARGES

WE APPRECIATE YOUR PATRONAGE, AND TRUST YOU FOUND OUR SERVICE ENTIRELY SATISFACTORY.

IF NOT, PLEASE FAVOR US BY TELLING THE ASSISTANT MANAGER BEFORE YOU LEAVE.

Leon Williams

NAME: WILLIAMS, LEON

IN / OUT: 03/13-03/17/87

FOLIO: 404419 PAGE 01 A

RATE: 82.00

ROOM: 1125

ADDRESS:

1600 PACIFIC HWY. #335
SAN DIEGO,CA 92101
DCAWHHHAPFEB20GRAH CH
HC 622774 588

NAC514

TAX EXEMPT TRAVELCY

DATE	DESCRIPTION	ID	REF. NO.	CHARGES	CREDITS	BALANCE
3/13/87	619-236-4444	XAQ 19:20		5.00		
3/13/87	ROOM RATE1125	XAP		82.00		
3/13/87	ROOM TAX 1125	XAP		8.20		
3/13/87	OCCUP TAX1125	OTX		1.00		
3/14/87	619-470-0504	XAQ 00:02		4.54		
3/14/87	ROOM RATE1125	XAP		82.00		
3/14/87	ROOM TAX 1125	XAP		8.20		
3/14/87	OCCUP TAX1125	OTX		1.00		
3/15/87	619-239-1961	XAQ 23:35		2.28		
3/15/87	619-239-1961	XAQ 23:36		7.71		
3/15/87	ROOM RATE1125	XAP		82.00		
3/15/87	ROOM TAX 1125	XAP		8.20		
3/15/87	OCCUP TAX1125	OTX		1.00		
3/16/87	723-8550	XAQ 07:51		.70		
3/16/87	619-236-4444	XAQ 17:05		4.54		
3/16/87	916-445-8077	XAQ 17:12		3.18		
3/16/87	723-8550	XAQ 17:42		.70		
3/16/87	ROOM RATE1125	XAP		82.00		
3/16/87	ROOM TAX 1125	XAP		8.20		
3/16/87	OCCUP TAX1125	OTX		1.00		
3/17/87	DIRECT BILL	WW			393.45	
3/17/87	C/O TIME 10:00	WW				

DEC 114
LEON L WILLIAMS
924 E ST
SAN DIEGO CA 92102
$ 0
3 17 87
0060101714

HC

WILLIAMS, LEON 82.00 1125 $ RMS - 1

NAC514 3/17 RRMKS -

1-125 GTD - * $P - 1

1600 PACIFIC HWY. #335 XPER -

SAN DIEGO,CA 92101 DEP R -

AX EXP 4/88

CHK/IN TIME 17:24

GTD 3/13/87 CH DCHHHHHAPFEB20GRAH FOLIO - 404419

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Our coffee shop. Good, hearty fare.

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When you're on the go.

The POINT Lounge
A casual, friendly piano bar.

gazebo
Light meals, tropical drinks. Outdoors by the pool!

NOTICE TO GUESTS OF THE WASHINGTON HILTON AND *Towers*. This rooming slip must be presented to the Cashier when charging items to your room. Please notify room clerk if there is any error in this record of your registration. We want to make certain that your name and room number are correct so that your mail, telegrams, and messages may reach you promptly.

Please do not leave any money or items of value unattended in your room. A safety deposit box is available for you at the front desk.

TRAVEL AGENTS INTERNATIONAL T.M.

La JOLLA OFFICE
7660 FAY AVENUE
La JOLLA, CALIFORNIA 92037
(619) 454-9511

SALES PERSON: KS ITINERARY/INVOICE NO. 0009319 DATE: 10 MAR 87
CUSTOMER NBR: 009005 GHXTY5 PAGE: 1

TO: BOARD OF SUPERVISORS,
ADMINISTRATION CENTER,
1600 PACIFIC HIGHWAY,
SAN DIEGO, CA 92101.
ROOM 335

FOR: WILLIAMS/LEON MR REFERENCE: A2064

13 MAR 87 - FRIDAY

AIR	LV SAN DIEGO	715A	AMERICAN	FLT:76	SPCL COACH
	AR WASHINGTON DULLES	417P	1-STOP	LUNCH	
	RESERVED SEATS	13A			

17 MAR 87 - TUESDAY

AIR	LV WASHINGTON DULLES	555P	AMERICAN	FLT:75	SPCL COACH
	AR SAN DIEGO	1001P	1-STOP	DINNER	
	RESERVED SEATS	26C			

AIR TICKET/S AA7898659217 FOR WILLIAMS LEON MR 326.00

SUB TOTAL 326.00

TOTAL AMOUNT 326.00

IN CASE OF EMERGENCY...ACCESS NUMBER 305 653244 1051
PLEASE RECONFIRM ALL CONTINUING AND RETURN RESERVATIONS
THANKS FOR TRAVELING WITH TRAVEL AGENTS INTL * * KELLI
8074

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PLEASE RECONFIRM RETURNING AND CONTINUING RESERVATIONS 72 HOURS IN ADVANCE FOR INTERNATIONAL FLIGHTS.
WE SUGGEST YOU RECONFIRM 48 HOURS IN ADVANCE FOR DOMESTIC FLIGHTS.

TICKETS HAVE VALUE. IF UNUSED, PLEASE RETURN FOR CREDIT OR REFUND

NATIONAL
ASSOCIATION
of
COUNTIES

440 First St. NW, Washington, DC 20001
202/393-6226

April 14, 1987

The Honorable Leon Williams
Supervisor
San Diego County
1600 Pacific Highway
San Diego, California 92101

Dear Leon:

The word of the day seems to be competitiveness. Leaders in the public and private sectors use it for a wide variety of purposes. Almost uniformly it engenders a feeling that the United States is no longer the predominant economic force in the world which it once was. One of the current dilemmas in dealing with becoming more competitive is a lack of definition to the term.

It is apparent that counties have an important role to play in improving the United States' position in relation to other countries. I believe we, as county officials, must carve out what that role is to be. To accomplish that task and help NACo develop a work plan around the "competitiveness" issue, I have asked Vice President Chuck Williams to chair a task force on the subject. He has enthusiatically agreed to do so. Leon, I would like you to serve as a member of the group. (Attached is a list of other persons I have asked to serve.) Your experience and expertise as both a county official and leader would be most valuable in our effort.

This assignment should not require an inordinate amount of your time. We feel that much of the work can be done in writing and by phone with the NACo staff providing appropriate background work. Probably there will be three/four meetings of the group in the coming year.

Chuck has set the date of the first meeting for Thursday, May 14. It will be in the NACo offices. Attached is a draft paper to generate thought, focus and discussion for that meeting.

Would you please drop a note or call the NACo offices with your response to both my request and whether you can attend the May 14 meeting. At this point the appropriate staff for you to contact are John Thomas and Jerry McNeil.

Thank you for your assistance.

Sincerely,

John

John Horsley
President

4/9/87

COMPETITIVENESS TASK FORCE

The Honorable Ken Adams
Commissioner
Palm Beach County
P.O. Box 1989
West Palm Beach, Florida 33402
305/837-2205

The Honorable Larry Ghan
Clerk
Bannock County
Box 4016
Pocatello, Idaho 83201
208/236-7340

The Honorable Leon Williams
Supervisor
San Diego County
1600 Pacific Highway
San Diego, California 92101
619/236-4444

Ms. Martha Phelps
Executive Director
Private Industry Council
of Lehigh Valley, Inc.
1601 Union Blvd.
Allentown, Pennsylvania 18001-2287
215/439-1123

The Honorable Julian Bolton
Commissioner
Shelby County
160 Mid America Mall
Memphis, Tennessee 38103

The Honorable C. Vernon Gray
Councilmember
Howard County
3430 Courthouse Drive
Ellicott City, Maryland 21043
301/992-6675

The Honorable Audrey Gruger
Chair
King County Council
King County Courthouse, Room 402
Seattle, Washington 98104
206/344-2500

Mr. J. Thomas Lundy
County Manager
Catawba County
P.O. Box 389
Newton, North Carolina 28658
704/464-7880 x-220

Mr. Paul Krutko
Director, Community Development
1801 St. Clair Avenue
Cleveland, Ohio 44114
216/443-7260

The Honorable Mike Gillespie
Commissioner
Madison County
Madison County Courthouse
Huntsville, Alabama 35801
205/532-3492

The Honorable Dan Murphy
County Executive
Oakland County
1200 North Telegraph
Pontiac, Michigan 48053

The Honorable Ralph J. Kremer
Board of Supervisors
Buchanan County
Independence, Iowa 50644
319/334-3578

The Honorable Robert A. Taft III
President
Board of County Commissioners
Hamilton County
Courthouse, Room 224
Cincinnati, Ohio 45202
513/632-8222

The Honorable Dorothy Grotte
Commissioner
Martin County
Fairmont, Minnesota 56031
507/238-4757

The Honorable Roland C. Starn
Supervisor
Stanislaus County
1100 H Street
Modesto, California 95354
209/571-6440

The Honorable Gerard Fitzpatrick
County Legislature
Cattaraugus County
Court House
Little Valley, New York 14755
716/938-9111

The Honorable V. Hawley Smith
Chairman, Board of Commissioners
Troup County
P.O. Box 1149
LaGrange, Georgia 30241
404/884-6611

The Honorable Stuart W. Rhodes
Council Member
Marion County
241 City-County Bldg.
Indianapolis, Indiana 46204
317/236-4238

COMPETITIVE TASK FORCE

Elements to be addressed:

A. Definition of "Competitive"

B. Scope of the work

C. Work product(s)

D. Logistics -- who, when, etc.

A. Definition of "Competitive"

The definition for "competitive" seems to be in the eye of the beholder. Initial observation raises the following terms as "synonymous" with competitive. It is incumbent upon us to clarify and be certain of our (NACo's) interpretation. To tailor an appropriate program/policy we have to be concise.

"Competitive" synonyms: The framework seems to be a general feeling that the United States is a developed country in a developing world economy. That position is forcing a change in our own economic circumstances. We now see new issues before us, negative trade balance, foreign work forces which appear to be more "productive," displaced workers in AREAS of traditional high employment, fierce inter and intra state competition for economic development.

The forms of changing our conditions appear too myriad. Generally they take the form of areas of focus or things we could do to become more competitive. Those which receive the most frequent mention are:

- establish trade regulations
- rebuild our infrastructure to entice development
- refocus rural economy
- establish new relationships with organized labor
- move public functions to the private sector
- retrain our employment force

- train our un(under) employed
- create disincentives to welfare
- create more jobs
- substantially improve the education of our young
- revise our federal/state/local tax policy

Each of these solutions, and almost any other, have an impact upon county government.

B. **Scope of the Work**

NACo already has in place a policy process related to most definitions of "competitive." In some cases we do not. In some cases we have an education program in many we do not. In all cases we do not have a clear/concise definition or focus to the issue and possible solutions.

C. **Product**

As an association we need to determine our specific areas of attention and target a response. The response should probably address at least the following: education; communication; legislation. In all cases there is required more information gathering, analysis, goals, strategy, and specific products.

D. **Timing**

Depending upon the selected direction, the sense of timing becomes more or less critical. Several elements seem to jump out.

The legislative conference should be the time to announce the focus, participants and work schedule for the task force.

The annual conference should be the time to key in on policy issues, some educational effort and a membership status report.

The ongoing effort should be built into the existing structure of the association steering committees, affiliates, work program, etc. This as compared to an ongoing separate effort.

Additionally

What can a county or county official do? NGA has said education is their bailiwick and they will address it.

Should NACo carve out an area that is "ours?" If so, what would it, could it, should it, be?

What should we take on jointly with other groups, public and/or private?

Document what we are already doing with our programs, legislation, policy.

Is there a relationship between this whole subject area and our Corporate Sponsor Program?

HILTON RESERVATION SERVICE

WASHINGTON HILTON & TOWER
CONNECTICUT AVE AT COLUMBIA RD NW
WASHINGTON, D.C. 20009

WASHINGTON
FEB 23 '87
D.C.

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MAIL TO

H. WESLEY PRATT
1600 PACIFIC HWY. RM. 335
SAN DIEGO, CA 92101

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John Sweeney
w/ good room

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REGARDING YOUR RESERVATIONS.

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STUB AND PEEL OFF COVER.

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CONNECTICUT AVE AT COLUMBIA RD NW
WASHINGTON, D.C. 20009

ON FEB 20,87

ARRIVAL DATE	DEPARTURE DATE	ACCOMMODATIONS	MEAL	DAILY RATE / PER ROOM	PLUS TAX/PLUS SERVICE CHARGE
MAR 13,87	MAR 18,87	1 SINGLE		$ 82.00	10.0%

ARRIVAL TIME	SPECIAL INSTRUCTIONS	# PERSONS	EACH ADD'L PERSON	SPECIAL INSTRUCTIONS
GTD	GUARANTEED*		1	

NAT'L ASSN OF COUNTIES PLUS OCC TX:$1.00

marks:

H. WESLEY PRATT
1600 PACIFIC HWY. RM. 335
SAN DIEGO, CA 92101

Cancelled
John Swieden
w/get refund

Please See Reverse Side for Important Information

GUARANTEED:ONE NIGHT WILL BE CHARGED TO AX 373973035711008 EXP 7/87
CANCELLED BY MAR 13,87 AP DCAWH

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	TYRANA
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Delta Air Lines

BOARDING PASS

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5649 Y

DATE
20 NOV

SEAT/SMOKING
8C NO

DESTINATION
SAN DIEGO

GATE

MRYFTO

PASSENGER NAME
WILLIAMS/LEONMR

ORIGIN
MRY

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La JOLLA OFFICE
7660 FAY AVENUE
La JOLLA, CALIFORNIA 92037
(619) 454-9511

ACCT NO	DATE	PAGE	INVOICE
1074	10 NOV 87	1	08691

SAN DIEGO COUNTY 2170 BOARD OF SUPERVISORS
GREG ADMINISTRATION CENTER
1600 PACIFIC HWY,ROOM 306 1600 PACIFIC HIGHWAY
SAN DIEGO, CA 92101

DATE	CITY-AIRPORT	TIME	AIRLINE	FLIGHT/CL	SEAT	MEAL
17NOV	LV SAN DIEGO, CA	1045A	PSA	1805Q		
TUE	AR LOS ANGELES, CA	1123A				
17NOV	LV LOS ANGELES, CA	1201P	PSA	1841Q		
TUE	AR MONTEREY, CA	1257P				
20NOV	LV MONTEREY, CA	230P	DELTA AIRLINES	5649B		
FRI	AR SAN DIEGO, CA	440P		1 STOP		

ACCESS NO. 365 3973 1037
IN CASE OF EMERGENCY CALL 1-800-237-1258
SEATS CONFIRM PS-SAN/LAX**8C- LAX/MRY**8C

WILLIAMS/LEON MR TKT # 5207967518037 $ 190.00
A1262
DINERS CLUB #38509103710006 EXP 03/89 $ 190.00-

TOTAL $ 0.00

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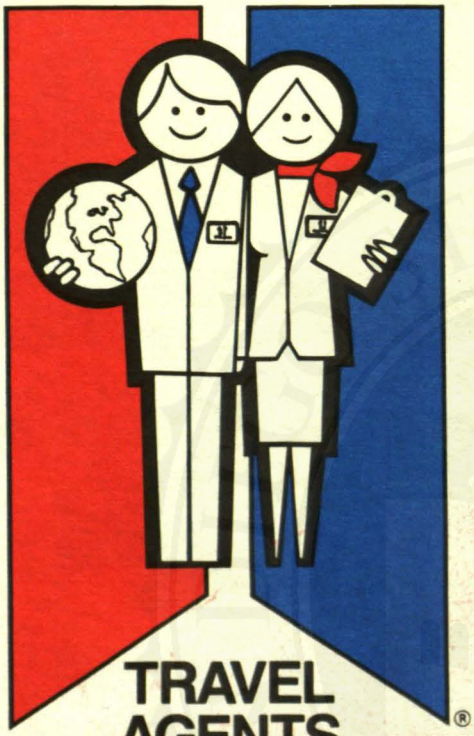
WE SUGGEST YOU RECONFIRM 48 HOURS IN ADVANCE FOR DOMESTIC FLIGHTS.

TICKETS HAVE VALUE. IF UNUSED, PLEASE RETURN FOR CREDIT OR REFUND



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PASSENGER TICKET AND BAGGAGE CHECK SUBJECT TO CONDITIONS CONTAINED IN THIS TICKET

ISSUED BY: PSA

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ENDORSEMENTS/RESTRICTIONS (CARBON)

ARC PASSENGER COUPON

DATE OF ISSUE: 10NOV87

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TRAVEL AGENTS INTERNATIONAL 87
LA JOLLA CA 92170
05 65397-0/ 08691

PSCER CPN

PASSENGER NAME: WILLIAMS/LEON MR

A1262

X/O	FROM / TO	NOT GOOD FOR PASSAGE	CARRIER	FLIGHT	CLASS	DATE	TIME	STATUS	FARE BASIS/TKT. DESIGNATOR	NOT VALID BEFORE	NOT VALID AFTER	ALLOW
	SAN DIEGO, CA		PS	1805Q		17NOV	1045A	OK	Q			
X	LOS ANGELES, CA		PS	1841Q		17NOV	1201P	OK	Q			
O	MONTEREY, CA		DL	5649B		20NOV	230P	OK	B			
O	SAN DIEGO, CA		VOID	VOID		VOID	VOID		VOID	VOID	VOID	VOID

BAGGAGE CHECKED UNCHECKED | PCS. | WT. | UNCHECKED | PCS. | WT. | UNCHECKED | PCS. | WT. | UNCHECKED

FARE: VOID VOID VOID

FARE CALCULATION: 17NOV SAN PS-XLAX PS MRY87.96 DL SAN87.96 175.92 END

EQUIV. FARE PD: 175.92

TAX: 14.08

TAX:

TAX:

TOTAL: 190.00

TOUR CODE

FORM OF PAYMENT: REF UNLY TO DC38509103710006

ORIGINAL ISSUE: 03/89 1SE3

TAX-AGT INFO: 0011X 80

CONTROL NO.: 34894536020

CPN. | AIRLINE CODE | FORM | SERIAL NUMBER | CK

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