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SAN DIEGO INTERNATIONAL AIRPORT FOUNDATION

January 12, 1994

Dear Foundation Member:

This letter details the results of the San Diego International Airport Foundation findings, which our consultants concluded, after some 60 days of intense research, regarding the relocation of Charles A. Lindbergh Airport to the Miramar Naval Air Station site.

The Foundation retained architects, noise/sound consultants, traffic engineers and consulted with a prominent New York bond counsel, to design and implement a plan, whereby a new international airport can be built, equipped and provide transportation to the Miramar Naval Air Station site for up to 20 million people annually, for a cost of $880 million.

In addition, <u>no</u> new taxes would be required for the region, nor would The City of San Diego, San Diego Unified Port District or any member of the San Diego Association of Governments be required to guarantee any obligations or provide bonded indebtedness.

The airport authority, created to issue the required bonds to finance the new international airport, would be the sole source of repayment.

The financing and overall plan would <u>not</u> result in building a, "Field of Dreams Airport", but rather financing the project is based on a current passenger levels at Lindbergh Field. The financing plan calls for a $6.55 per passenger cost, as compared to Denver's new airport cost of $14.45 per passenger. Because of this low fee, bond counsel concluded that the bonds issued by the airport authority could receive an "A" rating.

One Market Place, 33rd Floor, San Diego, California 92101
TEL: (619) 231-3800 / FAX: (619) 696-7100

The program and plan would be as follows:

1. Relocation of Lindbergh Field commencing in the year 2001, permitting approximately $2.8 billion of redevelopment and reevaluation of property to take place within and around the Lindbergh Field airport influence area.

2. Approximately $880 million would be the total expenditures to provide a modern state-of-the-art, first class, international airport to take place at NAS Miramar as a replacement for Charles A. Lindbergh Airport. The new airport would accommodate up to 20 plus million passengers without any runway configuration change and development by private enterprise in support of the new airport, would add an additional $440 million in building and construction.

3. The FY 95 Gross Regional Project (GRP) for the San Diego Region is projected to be $65 billion. Our financial experts conclude an international airport will provide a minimum of 2% annual increase to the GRP. This will infuse $1.3 billion into the region's economy in perpetuity.

4. If the Marine Corp relocation from the Marine Corp Air Stations in El Toro, Tustin and Hawaii are completed, the projected 1997 direct wages from the operation of Charles A. Lindbergh Airport and NAS Miramar total $733 million, with both civilian and military multipliers considered.

5. **But**, if the Marine Corp does not relocate to NAS Miramar and construction of a new international airport is begun in 1997, the projected 1997 direct wages, including construction employment, is projected to be $716 million. Additionally, when the new airport is opened in the year 2000, the projected direct wages from the operation of the new Charles A. Lindbergh Airport and additional private enterprise development is projected to **exceed** $895 million.

6. This $895 million figure, when coupled with the redevelopment of the now existing airport site, increases total projected direct wages to an **astounding** $2.6 billion in the year 2006 using a 2.5 civilian multiplier.

7. From a cash flow perspective, with the Navy leaving in 1997, the construction dollars needed to build the airport and its infrastructure, including the proposed new Charles A. Lindbergh Expressway, connecting I-15 with I-805, would be more than sufficient to offset the loss of the military payroll not only in 1997, but through the year 2000, when the new airport would open. The ongoing revenues would further offset the loss of military payroll in perpetuity.

8. For the most recent example of a successful conversion of a military airport for civilian use, we need only look at the conversion of McCoy Air Force Base into Orlando International Airport, with its 22 million annual passengers, to see the potential.

9. Our own backyard demonstrates yet another shining star - the conversion of Camp Mathews to the University of California. The University is one of our largest employers and certainly provides countless spin-offs with biotech activities and other surrounding hi-tech businesses.

10. From a public policy and taxpayers standpoint, the BRAC '93 decision to relocate the Marines to NAS Miramar is flawed and will likely be reversed. The decision to relocate Marines from Marine Corp Air Stations in El Toro, Tustin and Hawaii to Miramar would cost taxpayers $1 billion. Two-star Marine Corps General (retired) Richard Cooke, a former commanding officer of MCAS El Toro submitted a position paper to government officials, calling for a reversal of the BRAC 93 decision.

11. The closing of NAS Miramar will in no way jeopardize the community's reliance on other military payroll. High ranking military personal are immediately available to talk with you on this subject.

12. The 1990 SANDAG Air Carrier Airport Site Selection Study states NAS MIRAMAR, as the most conveniently located of all other possible airport location alternatives, so the new Charles A. Lindbergh Field would be near the region's population center. Airport access roads would connect with 1-15, SR52, 1-805, SR163 and the new Charles A. Lindbergh Field Airport Expressway would accommodate future mass transit as well. The Foundation's traffic engineer study validates that future traffic concerns would be mitigated and existing infrastructure deficiencies enhanced.

13. Documentation from the Foundation's noise/sound consultants show a 65% noise reduction would occur in the Miramar airport influence area with the relocation Lindbergh Field to NAS Miramar. It is predicted severe increased noise levels would result, should Marine Corps helicopters be located and operate in the airport Miramar influence area.

14. The October, 1993 SANDAG Regional Economic Prosperity Strategy " drafted by dozens of public agencies, private agencies, and educational institutions " finds that, among other factors, accessibility to a viable international airport, and first class airport facilities is of paramount concern. The Foundation strongly agrees with SANDAG's report.

15. Safety is perhaps one of the most compelling reasons for the relocation of Charles A. Lindbergh Airport to the Miramar Naval Air Station site. According to our conclusions, supported by air traffic experts, Lindbergh has the steepest approach in the United States of any major airport.

SAN DIEGO INTERNATIONAL AIRPORT FOUNDATION

The minimum decent altitude on Lindbergh's Runway 27 approach is 660 feet, more than **three times** greater than what would be required for Runway 24 right at NAS Miramar, and without any obstacles on approach, such as office buildings and parking structures.

16. Positive environmental considerations setting aside thousands of acres of open space in perpetuity to allow for an enhanced MSCP / MHCP effort consistent with NCCP. In addition, the San Diego landfill and vernal pools would remain untouched.

This proposal will forever change for the positive the entire environmental fabric of both our downtown and Miramar areas. Our Foundation is convinced that this positive change is likened to the positive changes that took place as a result of Balboa Park and Mission Bay.

In conclusion, for safety, economic, and environmental reasons, I know with your leadership, together we can accomplish this monumental and momentous undertaking.

Warmest personal regards,

SAN DIEGO INTERNATIONAL
AIRPORT FOUNDATION

Douglas F. Manchester
Chairman

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LANXIDE SPORTS INTERNATIONAL, INC.

January 12, 1994

Councilmember Juan Vargas
202 C Street
San Diego, CA 92101

Dear Councilmember Vargas:

I understand that the San Diego International Airport Foundation will be presenting a plan to SANDAG to relocate Lindbergh to NAS Miramar on January 14, 1994. At this time, I would like to take the opportunity to offer my support for the proposed relocation.

My Company, Lanxide Sports International, has its corporate headquarters located underneath the proposed flight path for departures. I have analyzed the noise contours and find that the commercial jet aircraft departures will be significantly less than what we have experienced for many years.

I urge City Council to move forward in the pursuit of attaining NAS Miramar as a viable replacement for Lindbergh Field.

Sincerely,

David M. Armstrong
Chief Executive Officer

La Jolla Corporate Center 3262 Holiday Court, Suite 201 La Jolla, California 92037-1811 • (619) 622-4810 • FAX (619) 622-4819

GENSIA

January 4, 1994

The Honorable Bud Lewis
City of Carlsbad
1200 Carlsbad Village Dr.
Carlsbad, CA 92008

Dear Mayor Lewis:

As you know, the biomedical industry, and other high technology industries in San Diego have emphasized the importance of a new airport in San Diego for the future growth and development of these industries. Study after study has not led us to a decision as to the site of a new San Diego International Airport.

Miramar NAS appears to offer a potentially viable option to relocate Lindbergh Field.

I would like to request that you pass a resolution requesting the County Board of Supervisors to put an advisory vote on this issue on the June ballot. This will give the voters of San Diego an opportunity to express their desires relating to the relocation of Lindbergh Field to Miramar NAS.

Thanks for your consideration.

Sincerely,

David F. Hale
Chairman, President and CEO

DFH:ku

Gensia, Inc. ■ 9360 Towne Centre Drive, San Diego CA 92121 ■ (619) 546-8300 ■ FAX (619) 453-0095
Gensia Laboratories, Ltd. ■ 19 Hughes, Irvine, CA 92718-1902 ■ (714) 455-4700 ■ FAX (714) 855-8210
Gensia Europe Ltd. ■ Centaresa House, Bracknell Beeches, Bracknell, Berkshire RG12 7BW, England ■ Tel: 44-344-308803 ■ FAX 44-344-360515

Westwind
Associates
3760 Convoy Street, Suite 332
San Diego, CA 92111

January 7, 1994

Hon. Gloria McClellan
Chairwoman
Board of Directors
San Diego Association of Governments
401 B Street, Suite 800
San Diego, CA 92101

Dear Hon. McClellan:

It is my understanding that a plan to relocate Lindbergh Field to NAS Miramar will be presented to SANDAG by the San Diego International Airport Foundation on January 14, 1994.

As our office is located in close proximity to NAS Miramar, we would be directly affected by the relocation. However, I believe the advantages of the NAS Miramar site far outweigh the disadvantages.

I am completely in favor of NAS Miramar replacing Lindbergh Field as the site of San Diego's primary airport.

Sincerely,

Jeffrey B. Davis

Jeffrey B. Davis
President, Westwind Associates

HOW TO CONTACT YOUR ELECTED REPRESENTATIVES

NATIONAL

PRESIDENT

Bill Clinton
White House
1600 Pennsylvania Ave., N. W.
Washington, D. C. 20500
Ph. 202-456-1111, Fax 202-456-2461.

VICE PRESIDENT

Albert Gore
White House
1600 Pennsylvania Ave., N. W.
Washington, D. C. 20500
Ph. 202-456-1414, Fax 202-456-2461.

U.S. SENATORS

Barbara Boxer, 525 B St., Suite 990, San Diego 92101. Ph. 239-3884, Fax 239-5719.

Dianne Feinstein, 750 B St., Suite 1030, San Diego 92101; Ph. 231-9712, Fax 231-1108.

U.S. REPRESENTATIVES

48th District, Ron Packard, 221 East Vista Way, Suite 205, Vista 92084; Ph. 631-1364. Washington Fax 202-225-0134.

49th District, Lynn Schenk, 3900 Fifth Ave., Suite 200, San Diego 92103; Ph. 291-1430, Fax 291-8956.

50th District, Bob Filner, 333 F St., Suite A, Chula Vista 91910; Ph. 422-5963, Fax 422-7290.

51st District, Randy Cunningham, 613 West Valley Parkway, Suite 320, Escondido 92025; Ph. 737-8438, Fax 737-9132.

52nd District, Duncan Hunter, 366 S. Pierce St., El Cajon 92020; Ph. 579-3001, North County phone 788-3630, Fax 579-2251. Imperial County office: 1101 Airport Rd., Suite G, Imperial 92251; Ph. 353-5420, Fax 353-0653.

CALIFORNIA

GOVERNOR

Pete Wilson
State Capitol Building
Sacramento 95814
Ph. 916-445-2841, Fax 916-445-4633.
Local office: 1350 Front St., 6th Floor, San Diego 92101; Ph. 525-4641.

LIEUTENANT GOVERNOR

Leo McCarthy
1114 State Capitol
Sacramento 95814
Ph. 916-445-8994, Fax 916-323-4998.

STATE SENATORS

36th District, Robert Presley, 3600 Lime St., Suite 111, Riverside 92501; Ph. 909-782-4111, Fax 909-276-4483.

37th District, David G. Kelley, 11440 West Bernardo Court, Suite 104, San Diego 92127; Ph. 675-8211, Fax 675-8262.

38th District, William A. Craven, 2121 Palomar Airport Road, Suite 100, Carlsbad 92009; Ph. 438-3814. *(Doesn't want fax published.)*

39th District, Lucy Killea, 2550 Fifth Ave., Suite 152, San Diego 92103; Ph. 696-6955, Fax 696-8930.

40th District, Steve Peace, 430 Davidson St., Suite B, Chula Vista 91910; Ph. 426-1617, Fax 696-5430.

STATE ASSEMBLY

66th District, Ray Haynes, 29377 Rancho California Rd., Suite 102, Temecula 92592; 909-699-1113, Fax 909-694-1039.

73rd District, Bill Morrow, Oceanside City Hall, 302 North Hill Street, Oceanside 92054; Mailing address: P. O. Box 62, Oceanside 92049; Ph. 757-8084; Fax 757-8087.

74th District, Robert C. Frazee, 2121 Palomar Airport Rd., Suite 105, Carlsbad 92009; Ph. 438-5665, Fax 438-6620.

75th District, Jan Goldsmith, 12307 Oak Knoll Rd., Suite A, Poway 92064; Ph. 486-5191, Fax 486-3334.

76th District, Mike Gotch, 1080 University Ave., Suite H 201, San Diego 92103; Ph. 294-7600, Fax 294-2348.

77th District, Tom Connolly, 3293 Olive St., Lemon Grove 91945; Ph. 465-7723, Fax 465-7765.

78th District, Deirdre "Dede" Alpert, 1350 Front St., San Diego 92101; Ph. 234-7878, Fax 233-0078.

79th District, Vacant.

80th District, Julie Bornstein, 1101 Airport Road, Office J, Imperial 92251, Ph. 355-2433; Palm Desert office, 72880 Fred Waring Drive, Suite A-4, Palm Desert 92260, Ph. 568-0408, Fax 568-1501.

BOARD OF EQUALIZATION

Ernest J. Dronenburg Jr., 110 West C St., Suite 1709, San Diego 92101; Ph. 237-7844, Fax 237-7229.

CITIES

CARLSBAD

1200 Carlsbad Village Dr., 92008; Ph. 434-2820, Fax 720-9461. *Mayor:* Claude Lewis. *Council members:* Ramona Finnila, Ann Kulchin, Margaret Stanton, Julianne Nygaard, Margaret Stanton.

CHULA VISTA

276 4th Ave., 91910; Ph. 691-5044, Fax 691-5171. *Mayor:* Tim Nader. *Council members:* Robert Fox, Shirley Horton, Leonard Moore, Jerry Rindone.

CORONADO

1825 Strand Way, 92118. Ph. 522-7300, Fax 437-0371. *Mayor:* Mary Herron. *Council members:* Robert Chamberlain, Susan Keith, Patty Schmidt, Thomas Smisek.

DEL MAR

1050 Camino Del Mar, 92014; Ph. 755-9313, Fax 755-2794. *Mayor:* Elliot Parks. *Council members:* Henry Abarbanel, Ed Colbert, Rod Franklin, Jan McMillan.

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200 E. Main St., 92020; Ph. 441-1776, Fax 588-1190. *Mayor:* Joan Shoemaker. *Council members:* Mark Lewis, Bob McClellan, Richard Ramos, Harriet Stockwell.

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505 South Vulcan Ave., Encinitas 92024; Ph. 633-2600, Fax 633-2627. *Mayor:* John Davis. *Council members:* James Bond, Chuck Duviver, Gail Hano, Maura Wiegand.

ESCONDIDO

201 N. Broadway, 92025; Ph. 741-4638, Fax 741-7541. *Mayor:* Jerry C. Harmon. *Council members:* Elmer Cameron, Richard A. Foster, Sid Hollins, Lori Holt Pfeiler.

IMPERIAL BEACH

825 Imperial Beach Blvd., 91932; Ph. 423-8300, Fax 429-9770. *Mayor:* Michael Bixler. *Council members:* Marti Goethe, Steve Haskins, Jay Robbins, Diane Rose.

LA MESA

8130 Allison Ave., 91941; Ph. 463-6611, Fax 462-7528. *Mayor:* Art Madrid. *Council members:* Donna Alm, Barry Jantz, Jay LaSuer, Ruth Sterling.

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3232 Main St., 91945; Ph. 464-6934, Fax 460-3716. *Mayor:* Brian Cochran. *Council members:* Robert F. Burns, Lois Heiserman, Craig O. Lake, Jerome Legerton.

NATIONAL CITY

1243 National City Blvd., 91950; Ph. 336-4200, Fax 336-4376. *Mayor:* George Waters. *Council members:* Michael R. Dalla, Ralph Inzunza, Ron Morrison, Rosalie Zarate.

OCEANSIDE

300 N. Hill St., 92054; Ph. 966-4400, Fax 966-4436. *Mayor:* Dick Lyon. *Council members:* Terry Johnson, Colleen O'Harra, Don Rodee, Nancy York.

POWAY

13325 Civic Center Drive, 92064; Mailing address: Box 789, Poway 92064. Ph. 748-6600, Fax 748-1455. *Mayor:* Don Higginson. *Council members:* Mickey Cafagna, Susan Callery, Robert Emery, B. "Tony" Snesko.

SAN DIEGO

202 C St., 92101. Council offices: Ph. 236-6440. *Mayor:* Susan Golding. Ph. 236-6330, Fax 236-7228.

Council members by district:

1 Harry Mathis, Ph. 236-6611, North County toll-free Ph. 484-3808, Fax 236-6999.
2 Ron Roberts, Ph. 236-6622, Fax 236-6996.
3 Christine Kehoe, Ph. 236-6633, Fax 595-1481.
4 George Stevens, Ph. 236-6644, Fax 236-6529.
5 Barbara Warden, Ph. 236-6655, North County toll-free Ph. 673-5304, Fax 238-0915.
6 Valerie Stallings, Ph. 236-6616, Fax 236-6529.
7 Judy McCarty, Ph. 236-6677, Fax 236-6529.
8 Juan Vargas, Ph. 236-6688, Fax 231-7918.

SAN MARCOS

105 W. Richmar Ave., 92069; Ph. 744-4020, Fax 744-7543. *Mayor:* Lee Thibadeau. *Council members:* Betty Evans, Pia Harris, Mark Loscher, F. H. Smith.

SANTEE

10765 Woodside Ave. 92071; Ph. 258-4100, Fax 258-9113. *Mayor:* Jack Dale. *Council members:* Jim Bartell, Edith French, James A. Romine, Hal Ryan.

SOLANA BEACH

380 Stevens Ave., Suite 305, 92075; Ph. 755-2998, Fax 792-6513. *Mayor:* Margaret Schlesinger. *Council members:* Marion Dodson, Joe Kellejian, Terry Renteria, Paul Tompkins.

VISTA

600 Eucalyptus Ave., 92085; Mailing address: P. O. Box 1988, Vista 92085. Ph. 726-1340, Fax 945-7859. *Mayor:* Gloria McClellan. *Council members:* Ted Cole, Scott Packard, Jeanette Smith, Dal Williams.

COUNTYWIDE

COUNTY SUPERVISORS

County Administration Center, 1600 Pacific Highway, San Diego 92101, Ph. 531-5700, Fax 557-4025.
By district:

1 Brian Bilbray, chairman, Ph. 531-5511.
2 Dianne Jacob, Ph. 531-5522.
3 Pam Slater, Ph. 531-5533.
4 Leon Williams, Ph. 531-5544.
5 John MacDonald, Ph. 531-5555.

SHERIFF

Jim Roache
9621 Ridgehaven Court, San Diego 92123;
Mailing address: P.O. Box 429000, San Diego 92142;
Ph. 974-2222, Fax 974-2244.

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3 Martin Block, vice president
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