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**ROBERT F. BOURQUE** **PROFESSIONAL ENGINEER**

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March 11, 1993

Mr. M. Larry Lawrence
Chairman and CEO
Hotel Del Coronado
1500 Orange Ave.
Coronado, CA 92118

Dear Mr Lawrence:

I am pleased to see that you are publicly advocating the commercial use of Miramar NAS. You may be interested in the considerable effort I undertook a few years ago on that subject. I actually designed a facility that would allow shared use, with nearly independent commercial and military operations. It included runway layouts, traffic patterns, terminal control area (I had helped the FAA in their redesign of the current one), terminal facilities, and ground traffic access. A current colleague of mine, retired admiral Tom Cassidy, former commander of Miramar NAS, could only find fault with the auto traffic, and remarked that military jets and Boeing 767's perform the same near an airport.

Well, I expected that all this work, which I had done for free, to be warmly received. In my naivete, I even envisioned the new airport to be named after me! What actually happened was more like tossing a pig into a buzz saw. The howls and squeals, especially from the Navy, could be heard throughout the county. I attended many meetings, was interviewed on TV, and had a feature newspaper article and editorial written about me. But, in the end, the Navy persevered and nothing came of it.

I'm enclosing a number of documents from that adventure that you may find interesting, or at least entertaining. Don't get me wrong: they do represent sound and detailed technical work; and are as valid today as they were then. The last enclosure reflects how gun-shy I became toward the end. All I suggested was placing a small international terminal at the west end of the site for the handful of heavy 747-type flights that would originate here each day. Even that got nowhere.

I would be glad to help out in any campaign that you mount on this issue. But I've learned that, even though it makes technical and economic sense to combine large aircraft operations at Miramar, the Navy views it as a shortsighted turf battle. It will take political clout to get them to budge.

Good luck!

Sincerely,

Robert F. Bourque, Ph.D.