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**SAN DIEGO COUNTY**  
**BOARD OF SUPERVISORS**  
**1990 ACCOMPLISHMENTS REPORT**



Chief Administrative Office  
1600 Pacific Highway, Room 209  
San Diego, CA 92101

**BOARD OF SUPERVISORS:**

**Leon L. Williams, Chairman**  
Fourth District

**John MacDonald, Vice Chairman**  
Fifth District

**Brian P. Bilbray**  
First District

**George F. Bailey**  
Second District

**Susan Golding**  
Third District

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**Norman W. Hickey**  
Chief Administrative Officer

**Kathryn A. Nelson**  
Clerk of the Board

**Lloyd M. Harmon, Jr.**  
County Counsel

## CHILDREN SERVICES

### **Prevention Policy**

Adopted a policy supporting creation of conditions and fostering personal attributes that promote the well being of individuals, families and communities.

### **Drug Exposed Infant Conference**

Conducted a workshop allowing multiple perspectives on the issue to be presented, and identification of community strategies.

### **Perinatal HIV Risk Assessment Program**

Implemented a pilot program providing AIDS case management services to infants and children, as well as risk assessment of mothers who are HIV infected.

### **Perinatal Providers Network**

Approved implementation of an organized system of care for pregnant women, and invited obstetrician to participate in serving Medi-Cal eligible mothers through an enhanced eligibility and payment program.

### **Development of Prevention/Early Intervention Programs**

Directed development of collaborative/regional planning for the provision of children's services, development of policies/priorities to ensure service effectiveness, implementation of public/private collaboration, and provision of regional interagency case management for children/families.

### **Respite Services for Drug Exposed Infant-Guardians**

Approved funds assisting foster parents caring for drug exposed infants.

### **Primary Drug Intervention at Jamul & South Park Elementary**

Entered into agreements with School Districts for school based programs designed to prevent emotional, behavioral, and learning problems in primary grades.

### **Joint Meetings with School Boards & Community College Trustees**

Met with regional Directors to discuss joint activities, including New Beginnings, Truancy Programs, Facility Plan Elements, Resources Directory and future collaborative ventures. Adopted a joint legislative platform and directed continuing legislative strategy development activities.

### **New Beginnings**

Embraced a collaborative effort with the City of San Diego, Community College of San Diego, and San Diego City Schools to design and provide services to children and families served by these agencies.

**Family Resource Network**

Proposed legislation establishing a pilot project for AFDC recipients to receive early intervention parent education/child development training at the point of conception continuing through age three.

**Family Advocate at O'Farrell Elementary**

Entered into a collaborative pilot project enhancing on-campus social services, thereby ensuring academic success of students.

**Delinquency Prevention Projects at Hoover High & Wilson Elem.**

Entered into agreements with the San Diego Unified School District to provide delinquency prevention services and resolve drug related problems.

**Delinquency Prevention Projects**

Approved agreements with Grossmont and Cajon Valley High School to reduce delinquency.

**Child Care at Transit Centers**

Reserved portions of the Oceanside Transit Center for a child care center, and directed planning for development of similar facilities at or near the Chula Vista and Spring Valley Transit Centers.

**Public/Private Children Center**

Approved preliminary planning and requested State funding for construction of a regional children's center, providing shelter and care for abused and neglected children.

**Federal Childcare Legislation**

Endorsed a comprehensive national child care policy improving access, choice, quality, and tax credits for child care services,

SENIOR SERVICES

**Senior Trust/Endowment Fund**

Entered into an agreement with the San Diego Community Foundation to promote the Senior Trust, a perpetual funding source for senior services.

**OASIS to North County**

Approved a contract to expand senior services in Escondido.

## COMMUNITY DISEASE CONTROL

### **Ryan White Comprehensive AIDS Resources Act**

Received Congressional approval to request \$858,000, for development of program services.

### **AIDS Pilot Care Program**

Approved submission of a collaborative application for case management to 1,600 persons with AIDS/ARC in San Diego County.

## MENTAL HEALTH SERVICES

### **Housing Assistance Demonstration Project**

Received a multi-year Federal Demonstration Grant to assist the mentally ill in acquiring and maintaining adequate housing.

### **Conservation Program Reorganization**

Approved reorganization of service delivery, thereby reducing the local cost of conservation services to the mentally ill.

### **Management Information System**

Approved a contract to develop a computerized case management information network.

## PHYSICAL HEALTH SERVICES

### **CHIPS Implementation Plan Adoption**

Approved a \$22 million Indigent Healthcare Program.

### **AB75 Plans for Health Education & Capital Planning**

Approved a \$3.5 million application to support community tobacco education programs , expanded health education programs and drug/alcohol abuse prevention activities.

### **Reconstruction of Edgemoor Hospital**

Authorized initial actions leading to the reconstruction of Edgemoor Geriatric Hospital.

## HEALTH SERVICES, GENERAL

### **Access to Health Care in the 90's Conference**

Conducted a hearing to discuss the role of local government in providing quality health care, examine local health access issues, identify barriers to access, and discuss indigent care planning with local public/private providers.

### **Project Adelante**

Entered into an agreement with the City of Oceanside to promote Public Health prevention activities in the Mexican-American community.

## DRUG & ALCOHOL SERVICES

### **Joint Meeting with City of San Diego**

Held a joint meeting with the City Council to discuss drug related prevention, education, treatment and enforcement matters.

### **Policy for Drug Use at the Workplace**

Adopted a policy requiring contractors and grantees to maintain a drug free workplace as a condition of doing business with the County of San Diego.

### **Three Neighborhood Recovery Centers**

Approved contracts for expanded Regional Drug Abuse Treatment Programs.

### **Expanded Treatment for Drug Abusing Women with Infants**

Solicited proposals for expanding drug abuse recovery services to provide structured and supportive recovery activities for pregnant/parenting women and their children.

### **Drug Court**

Continued operation of a pilot program expediting the adjudication of drug offenders and reducing the incidence of drug use by probationers.

### **Civil Drug Abatement Program**

Established a program holding property owners, tenants or lessees accountable for illegal activities on their property.

### **1990 Strike Force Plan**

Accepted the Advisory Committee report addressing response to the regions drug abuse problems, including prevention and treatment services/strategies.

## LAW ENFORCEMENT

### **Citizen Review Board**

Authored a ballot initiative to establish a independent Citizen Review Board for public complaints against County Peace Officers.

### **Hate Crimes Registry**

Established a regional Hate Crimes Registry to increase public awareness of inter-racial offenses.

### **Justice Facility Masterplan**

Adopted a Justice Facility Master Plan describing the region's Justice facility needs through the year 2010, and identifying proposed detention and courthouse projects to be funded by justice facilities sales tax.

### **Jail Bond Application, Proposition 86**

Formally requested over \$32 million in State jail bond funds to assist in financing a pre-trial detention facility.

### **Vista Jail Expansion/Double Bunking**

The Vista Detention Facility was expanded to increase capacity by 421 inmates.

### **Juvenile Hall Expansion**

Construction began on a project to refurbish the 35yr. old Juvenile Hall, thereby adding 120 beds and 6 classrooms.

### **South Bay & El Cajon Jail Security Improvements**

Authorized immediate enhancements of perimeter security at the South Bay Detention Facility, addressing inmate escapes.

### **Inmate Medical Care Enhancements**

Approved enhancements of Inmate Medical Services, thereby reducing Public Liability and preventing unnecessary deaths, injuries, and illness.

### **Corrections Officer Reclassification**

Established a Correctional Deputy classification to replace Deputy Sheriff's in County Jails, thereby realizing a \$13.5 million savings annually without reducing security.

### **Electronic Home Detention Expansion**

Approved use of Asset Forfeiture Funds to reduce inmate populations through a comprehensive home supervision program.

### **Video Arraignment Expansion**

Authorized expansion of this project to the El Cajon, South Bay and North County Courts, as well as Vista, South Bay, Central, and East Mesa Detention Facilities.

## JUDICIAL SERVICES

### **South Bay, El Cajon & San Diego Superior Courts**

Approved courthouse expansion projects, including four Superior courtrooms at the South Bay Regional Center, four Superior courtrooms in the El Cajon Regional Center, and nine courtrooms at the El Cortez Convention Center in Downtown San Diego.

### **North County Expansion**

Authorized an environmental review and solicited proposals for architectural design of the North County Courthouse expansion project.

### **North County Mobile Traffic Court & San Marcos Satellite**

Approved the establishment of a mobile Traffic Court and San Marcos Municipal Court satellite to accommodate the needs of North County citizens.

### **Consolidation of County Clerk & Recorder**

Sponsored a ballot initiative to consolidate these offices, thereby reducing future administrative expenditures.

### **Creation of a Conflict Public Defender Office**

Authorized establishment of a new office, reducing by \$7 mil. annually the cost of providing mandated attorney services to criminal defendants and representing parents/guardians in juvenile proceedings.

## HOUSING & COMMUNITY DEVELOPMENT

### **Economic Development Policy**

Approved plans for development of a County Economic Development Policy, as well as, review of current related policies.

### **Fallbrook Revitalization Program**

Approved development of a community revitalization blueprint, including development of a master plan for the Pico Promenade.

### **Spring Valley Revitalization Program**

Directed review of consultant findings concerning economic revitalization, including access public facilities, zoning and development controls.

### **Graffiti Eradication**

Established a pilot project in the Fallbrook area, utilizing CDBG funding.

**Mobilehome Task Force Plan**

Implemented recommendations to increase opportunities for affordable housing .

**Mobilehome Rental Assistance Project**

Approved a Mobilehome Rental Assistance Program to assist low-income households in purchase of park space.

**Agricultural Employee Housing**

Approved a pilot program to encourage development of farmworker housing, including waiver of fees and granting of a density bonus.

**Inclement Weather Shelter Program**

Approved contracts with North County Lifeline and Volunteers of America for operation of emergency shelters in the North and East County.

**MINORITY BUSINESS ENTERPRISE****East Mesa & Juvenile Hall Contracts**

Exceeded MWBE contracting goals for construction projects such as the East Mesa Detention Facility and the Juvenile Hall expansion project.

**Landlords' Participation**

Revised Board Policy to maximize Landlords' utilization of MWBE's in County lease agreements.

**Uniform Certification Agreement**

Developed a uniform certification agreement between the State, County and other Governmental Agencies.

**Career Development Program**

Expanded the Career Development Program as part of the County's Affirmative Action Plan.

**EMPLOYMENT SERVICES****Youth Opportunity Unlimited Grant Funding**

Obtained \$3.2 million grant funding for Youth Opportunity Unlimited to improve the educational and future employment prospects of disadvantaged youth.

**GAIN Job Program**

Implemented a new Job Opportunity and Basic Skills Training Program for parents with children ages 3 through 12, and youth ages 16 through 19 years without a high school diploma.

**Alpha Project HUD Funding**

Alpha Project received a \$2.5 million HUD Grant to develop an employment/rehabilitation program for the homeless & unemployed.

**Food Stamp Project**

Supported improvements including coordination with Aid For Dependent Children and a demonstration cash-out project.

AGRICULTURE

**Africanized Honey Bee Task Force**

Advocated continuing USDA funding for a cooperative program with Mexico to control the progress of this pest.

LIBRARY SERVICES

**East County Literacy Services**

Approved a lease agreement for Adult Literacy Services in El Cajon.

**El Cajon Library Funding**

Approved contributions to the Redevelopment Agency for award of construction and furnishings contracts.

**Descanso Branch Expansion**

Approved a lease with the Descanso Elementary School for a new Branch Library.

**Law Library Increased Funding**

Approved funds to continue Regional Law Library services for the general public and attorneys.

PARKS & RECREATION

**Tijuana River Valley Park**

Allocated funds for the acquisition of land, thereby preserving valuable coastal resources and wetland habitat.

**Otay Regional Park Plan**

Filed a \$700,000 grant proposal for State Park Bond funding of the Otay Lake Regional Park.

**Sweetwater Regional Park**

Authorized improvements including 60 campsites, restrooms, ranger station/offices/residence, food services building, maintenance garage and basic improvements.

**Sweetwater Biological Study**

Approved an agreement for a biological resources study and plan to upgrade riparian habitat and hydrological characteristics.

**Stephanie Rossi Trail**

Dedicated portions of the Sweetwater Regional Park in honor of Stephanie Rossi.

**San Dieguito River Regional Park Plan**

Approved the draft conceptual plan for development of this regional River Valley Park through a Joint Powers Agreement.

**San Luis Rey River**

Commissioned preparation of a conceptual master plan for the regional park and open space corridor.

**Guajome Biological Study & Campground**

Approved an agreement for a biological resources study and plan to upgrade riparian habitat and hydrological characteristics.

ENVIRONMENTAL ACTIVITIES

**Waste Reduction/Recycling Elements**

Entered into agreements with Cities for development of source reduction and recycling elements, as part of an integrated waste management plan.

**Mobile Recycling & Transfer Stations**

Approved development with Cities of a mobile collection and transfer centers for household hazardous waste materials.

**Elementary School Recycling Curriculum**

Contracted with I Love A Clean San Diego Inc. to begin a "Recycle and You Save" curriculum in grades Kindergarten through 6th Grade in San Diego County.

**Earth Day & Recycling Month Activities**

Endorsed and promoted Earth Day Activities and joined the California Global Warming Program.

**Oil Transportation & Spill Contingency Legislation**

Endorsed federal legislation requiring double-hulling and oil pollution liability and compensation.

AIR POLLUTION CONTROL

**Outer Continental Shelf Regulation**

Provided testimony in support of a moratorium for oil drilling off the coast of California.

**Clean Fuel Vehicle Demonstration**

Approved a pilot project to evaluate alternate fuel vehicles for use in County fleet operations.

WATER RESOURCES

**Landscaping & Low Flow Toilet Ordinances**

Approved measures to emphasize local water conservation efforts, including consideration of low flush toilets in remodels/new construction.

**Groundwater Ordinance**

Distributed for public comment a draft ordinance to enhance land use and ground water management controls on unincorporated area development.

**County Facility Conservation**

Adopted a 10% water use reduction program at County Facilities, including shutting off ornamental waterscape features.

**Computerized Irrigation Project**

Continued operation of a pilot water conservation project at Sweetwater Park, Heritage Park, and Spring Valley Park.

**Emergency Planning**

Directed development of a water emergency annex to the County Emergency Plan, in cooperation with the County Water Authority.

## SANITATION SERVICES

### **North County Landfill Siting Public Hearings**

Authorized a series of Public Forums on the contents of the draft Environmental Impact Report for siting a Landfill in North County.

Considered a General Plan Amendment on three potential sites; directed environmental review of Aspen Road and Gregory Canyon; requested location of two additional sites; requested review of a 50% recycling rate; and, requested investigation of composting sewage sludge and solid waste materials.

### **Southwest Landfill Site Search**

Authorized release for public review of a siting study of proposed locations in the City of San Diego and the unincorporated area.

### **San Marcos Landfill Expansion Approval**

Authorized a plan for additional refuse disposal capacity and extending the useful life of this regional facility.

### **Yard & Wood Waste Recycling Project**

Awarded a contract for recycling waste products into mulch, thereby expanding the useful life of San Marcos, Otay, Sycamore and Ramona landfills.

### **Interior Zone Hauling Savings**

A projected savings of \$248,000 is anticipated during 1990.

### **Tire Shredding at Landfills**

Approved operation of this project at Otay, Sycamore and San Marcos Landfills.

### **Recycling Technical Assistance Consultant**

Awarded contracts totalling \$1 million for implementation and expansion of residential and commercial programs regionally to recycle waste materials.

### **Buena Sanitation Reorganization**

Reorganized the Board of Directors as a result of population growth in the City of Vista.

### **Metro Sewer Governance Agreement**

Approved formation of an advisory group pending establishment of a new district.

### **Valley Center Sewer**

Adopted a plan calling for design and construction of a wastewater collection and treatment system for the moratorium area.

### **Tijuana Sewage Project Federal Appropriations**

Solicited Federal funding for interim and long term solutions, including construction of necessary interceptor and pumping facilities south of the border.

## PLANNING & LAND USE

### **Regional Planning & Growth Control Management**

Entered into an agreement with the San Diego Association of Governments to establish a regional growth management authority and address regional service/facility needs.

### **Transportation Demand Management & Land Use**

Initiated study of the County's land use development policies, ordinances and regulations in order to identify the best means of encouraging incorporation of TDM techniques into future development.

### **MOU with Cities, Notification on Land Use Matters**

Adopted a Memorandum of Understanding with Cities, requiring jurisdictions to notify each other on regionally significant projects pending approval.

### **Public Facilities Element**

Directed development of a General Plan Element tying the availability of public facilities, including sewer, water, fire, animal control, jails, and hospitals, to approval of new development.

### **Unreinforced Masonry Building Mitigation**

Approved an ordinance requiring strengthening buildings located in Seismic Zone 4, thereby reducing the risk of injury in approximately 43 buildings.

### **Upper San Diego River General Plan**

Approved a General Plan, and directed continued development of a Specific Plan/Zoning for 592 acres in the Lakeside Community Plan for redevelopment and land uses.

### **Valley Center General Plan**

Adopted a plan for 55,355 acres and created specific planning areas where landform and environmental constraints require planned solutions, including low and moderate income housing.

### **San Dieguito River Community Compliance Team**

Directed aggressive multi-agency enforcement of 10,000 acres, resulting in 92 new violation cases.

### **Spring Valley Community Compliance Team**

Directed preliminary planning for aggressive multi-agency enforcement directed at the Community Development Block Grant Area.

### **San Luis Rey River Community Compliance Team**

Directed aggressive multi-agency enforcement, resulting in 32 new violation cases.

**Blasting Ordinance Update**

Updated County blasting regulations in response to hazards experienced in the Harmony Grove Community. Amendments include minimum insurance coverage, contractor qualifications, notification of adjacent property owners, and modified operations procedure.

TRANSPORTATION PLANNING

**Joint Imperial County Airport Siting Study**

Retained a consultant for developing a Wayport for Regional Air Traffic.

**Binational Airport Siting Study**

Meet with Mexican and San Diego delegates to solicit interest and establish a committee for development of this proposal.

**Six Transit Centers Design**

Awarded consultant agreements for the expansion design of the Oceanside transit center and Bayfront Trolley Station, for the final design of the Carlsbad transit center and for feasibility studies of the Southwestern College, Grossmont College and Spring Valley transit centers.

**Telecommuting Prototype Program & Policy**

Completed a pilot project and adopted a County Policy allowing flexible work schedules, thereby reducing traffic congestion and maintaining productivity.

**Transnet Third Year Plan**

Approved addition of projects totalling \$11.5 million, including South Santa Fe Avenue and Sycamore Avenue in Vista.

GENERAL GOVERNMENT SUPPORT

**Legislative Planning Conference**

This forum focussed on intergovernmental matters deserving the Board of Supervisors attention during 1991, and resulted in adoption of policy guidelines/sponsorship program.

**Meeting with Mayors & City Managers on County & Local Government Financing**

Convened a workshop to discuss regional services/responsibilities and local government financing.

**Property Tax Administration & Business License Fees**

Approved County fees in response to the Legislature's efforts in stabilizing local government financing.

### **Medical Research Use of Pound Animals**

Authored an advisory ballot initiative on the continued practice of providing unidentified and unclaimed animals for medical research.

### **Transborder Forum**

A Transborder Forum was hosted and video taped for public airing of dialogue between representatives from both sides of the border.

### **"Common Border - Shared Decisions?" Video**

Produced a public education video, "Common Border - Shared Decisions?"

### **"COUNTY" News & County Resource Directory**

Publication and distribution of "COUNTY" News periodical, directed at residents of this region, as well as, publication of a County Resource Directory, "Where to Find It".

### **Agenda Format Reforms**

Approved changes in the Board of Supervisors Regular Agenda materials to focus attention on policy matters and expedite routine business.

### **County Emergency Plan Update**

Updated the Regional Emergency Plan, including coordination of emergency resources, animal control, communications systems, radiological protection, and oil spill contingencies.

### **Mutual Aid Agreements**

Agreements were approved for Animal Control, Public Works, Regional Medical Services, and Hazardous Materials in Coastal and Inland Waterways.

### **Space Management Policy**

Adopted a Space Management Policy establishing a framework for centralized comprehensive and efficient management of county facilities needs.

### **County Administrative Center Design Guidelines**

Solicited the San Diego City Council approval of the County Administrative Center Design Zone, which imposes architectural design guidelines for future development adjacent to the County Administrative Center and maintains view corridors in the vicinity.

**Lemon Grove Social Services & North County Veterans Services Office** A Lemon Grove District Social Services Office and a North County Veterans Services Office were opened, providing improved access for residents to coordinated community services.

### **OPTIONS Benefits Package & Employee Recognition Project**

An improved Employees Benefits Package, OPTIONS, and Employee Recognition Project were approved and implemented.