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County of San Diego
Board of Supervisors

National & State Boards:

National Association of Counties

County Supervisors Association of California

Southern California Hazardous Waste Management Authority

Southern California Regional Association of Counties

Regional Boards:

Metropolitan Transit Development Board

San Diego Regional Water Reclamation Agency

City/County Reinvestment Task Force

Regional Task Force on The Homeless

LEON L. WILLIAMS
SUPERVISOR
FOURTH DISTRICT

February 24, 1992

Karl Higgins
Higgins & Associates
12780 High Bluff Drive, Ste. 270
San Diego, CA 92130

Dear Karl:

Congratulations on opening your lobbying and public relations consulting firm. I am sure that after years of work on campaigns and your experience with Congressman Lowery's office, you will bring a wealth of knowledge to your new clients.

In the future, I am sure our work with the community will bring us together. If you are interested in discussing the biotech issue, Colleen Carnevale, on my staff would be more than glad to meet with you.

Once again, congratulations and best wishes on your new business venture.

Sincerely,

Leon L. Williams

Leon L. Williams
Supervisor, Fourth District

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